1 STATE OF ARKANSAS 2 CHILD WELFARE AGENCY REVIEW 3 BOARD MEETING 4 5 DEPARTMENT OF HUMAN SERVICES 6 700 WEST MAIN STREET 7 LITTLE ROCK, ARKANSAS 8 TAKEN APRIL 27, 2022, AT 1:30 P.M. 9 10 Bushman Court Reporting 11 (A Veritext Company) 1213 BOARD MEMBERS PRESENT: 14 Andy Altom, Chair, Foster Care Unit 15 Charles Flynn, Emergency Shelters Unit 16 Andrew Watson, Adoptions 17 Sandi Doherty, DCFS 18 Beverly Foti, Psychiatric Residential Care 19 ALSO PRESENT: 20 Dawn Jeffrey, Assistant Director 21 Sharra Litzey, PRLU Program Manager 22 Ebony Russ, DCC/ECE Program Manager 23 Michelle Bell, PRLV Attorney 24 Joe West, Assistant Attorney General 25

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	Bushman Reporting 800-556-897/

1 PROCEEDINGS 2 (THEREUPON, the meeting began at 1:30 p.m. on April 27th, 2022.) 3 MS. EBONY RUSS: Okay, welcome to the Child 4 Welfare Agency Review board meeting. Today is April 5 6 27th. We'll go ahead and get started and I'll turn it over to MR. Andy Altom, the board chair. 7 CHAIR ANDY ALTOM: Okay, call the meeting to 8 order. The first item of business on the agenda is 9 approval of event meeting minutes from March 9, 2022. 10 11 Go ahead. 12 BOARD MEMBER ANDREW WATSON: I'll make a motion 13 that we approve these (Inaudible). BOARD MEMBER BEVERLY FOTI: Second. 14 15 CHAIR ANDY ALTOM: Motion and second. Any discussion? All those in favor, say aye. 16 17 (CHORUS OF AYES) 18 CHAIR ANDY ALTOM: Any of you opposed? All right. First up, DCFS, is John B. 19 If you'll state 20 your name for the court reporter, as well as -it's going to take a minute for us to read these 21 22 documents. This is the first we've seen it. But if 23 you can go ahead and let them know. 24 PERMISSIONS TO WORK WITH CHILDREN, 1. John B.: MS. KRISTEN SWAFFORD: Okay. My name is Kristen 25 Page 4

1 Swafford. I am here with John B., requesting special 2 permission for him to continue to be able to work with children, specifically -- I almost said 3 granddaughter. His nieces, sorry. 4 CHAIR ANDY ALTOM: Has the board all had a 5 6 chance to read over the packet? Any questions? 7 BOARD MEMBER CHARLES FLYNN: I make a motion we 8 approve this request. 9 CHAIR ANDY ALTOM: We have a motion to approve the request. 10 11 BOARD MEMBER BEVERLY FOTI: I'll second. 12 CHAIR ANDY ALTOM: We have a second. All in 13 favor say aye. 14 (CHORUS OF AYES) 15 BOARD MEMBER SANDI DOHERTY: I'll abstain. CHAIR ANDY ALTOM: DCFS abstains. 16 17 Congratulations. 18 MS. KRISTEN SWAFFORD: Thank you. 19 CHAIR ANDY ALTOM: Thank you. 20 PERMISSIONS TO WORK WITH CHILDREN, 2. CALVIN R.: CHAIR ANDY ALTOM: Ambra Conway, Calvin R. 21 22 Could you go ahead and state your name for the court 23 reporter? 2.4 MS. AMBRA CONWAY: Yes, I'm Ambra Conway with Lonoke County DCFS, resource worker. Today I have 25 Page 5

1 MR. Calvin R. here for permission to work with 2 children. 3 CHAIR ANDY ALTOM: There's not been anything in your record since 1996? 4 MR. CALVIN R.: No, sir. 5 6 CHAIR ANDY ALTOM: I'll make a motion to 7 approve this request. 8 BOARD MEMBER ANDREW WATSON: Second. 9 CHAIR ANDY ALTOM: Second. Any discussion? All those in favor say aye. 10 11 (CHORUS OF AYES) 12 BOARD MEMBER SANDI DOHERTY: Abstain. 13 CHAIR ANDY ALTOM: DCFS abstains. 14 CHAIR ANDY ALTOM: Congratulations. 15 MR. CALVIN R.: Thank you. CHAIR ANDY ALTOM: Ambra, do you have the next 16 17 one? MS. AMBRA CONWAY: I do. 18 19 PERMISSIONS TO WORK WITH CHILDREN, 3. DONALD H.: BOARD MEMBER BEVERLY FOTI: Are we on number 20 three? 21 22 MS. EBONY RUSS: We're on number three. 23 MS. AMBRA CONWAY: He's not here. 24 MS. EBONY RUSS: Oh, he's not here? MS. AMBRA CONWAY: No. So I think we're asking 25 Page 6

1 for, it needs to be a continuancing on because this 2 one is on hospice receiving (Inaudible). 3 BOARD MEMBER SANDI DOHERTY: Okay. Sandi, DCFS. 4 So can you please explain? MS. AMBRA CONWAY: Do I need to restate my name 5 6 for the court reporter? CHAIR ANDY ALTOM: Go ahead. 7 8 MS. AMBRA CONWAY: Okay. Ambra Conway with 9 Lonoke County DCFS, resource worker. MR. Donald is 10 not present today due to hospice and we're asking for 11 an extension. 12 CHAIR ANDY ALTOM: Okay. 13 BOARD MEMBER SANDI DOHERTY: Probably more into 14 it, and maybe we might know more and just exclude him as part of the provider at some point with the 15 hospice and in congestive heart failure. 16 17 MS. AMBRA CONWAY: Yes. BOARD MEMBER SANDI DOHERTY: And he's not taking 18 19 care of any of the kids, then he's (Inaudible). And 20 y'all have, we've gotten the approval temporary but we keep having to ask, I think, since August. 21 22 MS. AMBRA CONWAY: Yes. 23 CHAIR ANDY ALTOM: That is something we can take 24 action on, without having a continuance I guess? BOARD MEMBER SANDI DOHERTY: I mean, we would 25 Page 7

1 like to. He's not going to ever be a caregiver in 2 the home. He is the husband of the couple. And they 3 do have hospice in the home. MS. AMBRA CONWAY: Yes. 4 BOARD MEMBER SANDI DOHERTY: And he does have 5 6 his (Inaudible). 7 CHAIR ANDY ALTOM: Can you tell us a little bit about what it was what we're considering? What were 8 9 the charges? 10 MS. AMBRA CONWAY: It's criminal charges. Ι 11 have his packets here with me today if y'all 12 would like them. 13 CHAIR ANDY ALTOM: Please. 14 BOARD MEMBER SANDI DOHERTY: I mean, we've 15 talked with the family and they don't have a problem (Inaudible) and why don't we just (Inaudible) from 16 17 here. And these are pretty short. 18 CHAIR ANDY ALTOM: What is he on hospice for? 19 BOARD MEMBER SANDI DOHERTY: He's on hospice and 20 has been. CHAIR ANDY ALTOM: (Inaudible). 21 22 BOARD MEMBER SANDI DOHERTY: He's been on 23 hospice the entire time. 24 CHAIR ANDY ALTOM: How long have the children been in the home? I know --25 Page 8

1 MS. AMBRA CONWAY: Since August. 2 CHAIR ANDY ALTOM: Yeah. I make a 3 recommendation that we approve this request in a special circumstance, is what it is. Is there a 4 second? 5 6 BOARD MEMBER ANDREW WATSON: I second. 7 CHAIR ANDY ALTOM: We have a second from Andrew. 8 All those in favor say aye. 9 (CHORUS OF AYES) 10 CHAIR ANDY ALTOM: Any opposed? 11 BOARD MEMBER SANDI DOHERTY: Abstain. 12 CHAIR ANDY ALTOM: Sandi abstains. Thank you. 13 Carey? 14 PERMISSIONS TO WORK WITH CHILDREN, 4. CHARLIE E.: 15 MS. CAREY TJAPKES: Yes. 16 CHAIR ANDY ALTOM: How do you pronounce your 17 last name? 18 MS. CAREY TJAPKES: Tjapkes. 19 CHAIR ANDY ALTOM: Tjapkes. Would you please 20 state your name for the court reporter? MS. CAREY TJAPKES: Carey Tjapkes. 21 22 CHAIR ANDY ALTOM: You might want to spell your 23 last name. 24 MS. CAREY TJAPKES: It's T-J-A-P-K-E-S. 25 CHAIR ANDY ALTOM: (Inaudible). Page 9

1 BOARD MEMBER SANDI DOHERTY: (Inaudible) the 2 respite? 3 CHAIR ANDY ALTOM: Yeah, the respite's pay. It's on the back. (Inaudible). 4 BOARD MEMBER ANDREW WATSON: I'll make a motion 5 6 to approve this request. 7 CHAIR ANDY ALTOM: We have a motion to approve 8 the request. Is there a second? BOARD MEMBER BEVERLY FOTI: I'll second. 9 CHAIR ANDY ALTOM: Seconded. All in favor say 10 11 aye. 12 (CHORUS OF AYES) 13 CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 14 Congratulations. 15 BOARD MEMBER ANDREW WATSON: What's that? BOARD MEMBER SANDI DOHERTY: (Inaudible) we have 16 17 two (Inaudible) something that huge. Yes. CHAIR ANDY ALTOM: That's easier to read. 18 19 (Inaudible) we've still got. 20 BOARD MEMBER SANDI DOHERTY: Yeah, I probably just jinxed us but --21 22 CHAIR ANDY ALTOM: It sounds like (Inaudible). 23 BOARD MEMBER BEVERLY FOTI: You just jinxed it. 24 CHAIR ANDY ALTOM: Have a seat here. PERMISSIONS TO WORK WITH CHILDREN, 5. LISA L.: 25

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1 BOARD MEMBER BEVERLY FOTI: This is number five, 2 Andrew. We're on five. 3 BOARD MEMBER ANDREW WATSON: (Inaudible). CHAIR ANDY ALTOM: This is six. 4 BOARD MEMBER BEVERLY FOTI: We did just Carey 5 6 Tjapkes. 7 CHAIR ANDY ALTOM: Yeah, the plaintiff's not 8 here. BOARD MEMBER BEVERLY FOTI: Five is not here? 9 CHAIR ANDY ALTOM: Yeah. 10 11 BOARD MEMBER BEVERLY FOTI: Okay. BOARD MEMBER SANDI DOHERTY: Five is not here? 12 PERMISSIONS TO WORK WITH CHILDREN, 6. JENNIFER S.: 13 14 CHAIR ANDY ALTOM: State your name for the court 15 reporter, please. MS. DEBORAH HILL: Deborah Hill, Area Three, 16 17 Polk County resource. 18 MS. EBONY RUSS: Can you state your client's name just to make sure I have it on the right one. 19 20 MS. DEBORAH HILL: Oh, Jennifer S. 21 MS. EBONY RUSS: Thank you. 22 CHAIR ANDY ALTOM: Last legal issues was 2002? 23 MS. JENNIFER S.: Yes, sir. 24 BOARD MEMBER ANDREW WATSON: I make a motion we approve it. 25 Page 11

1 CHAIR ANDY ALTOM: We have a motion from Andrew 2 to approve. Is there a second? BOARD MEMBER CHARLES FLYNN: I'll second. 3 CHAIR ANDY ALTOM: Any discussion? All in 4 favor will say aye. 5 6 (CHORUS OF AYES) 7 CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 8 Congratulations. 9 MS. JENNIFER S.: Thank you. CHAIR ANDY ALTOM: Are we on seven now or? 10 11 MS. EBONY RUSS: Seven. 12 PERMISSIONS TO WORK WITH CHILDREN, 7. BRITT T.: 13 CHAIR ANDY ALTOM: April? MS. APRIL MARFOGLIO: Yes. 14 15 CHAIR ANDY ALTOM: Please state your name for 16 the court reporter. 17 MS. APRIL MARFOGLIO: I am April Marfoglio. I'm a resource worker for Area Three and this is Britt. 18 BOARD MEMBER ANDREW WATSON: I make a motion to 19 20 approve this request. BOARD MEMBER CHARLES FLYNN: 21 Second. 22 CHAIR ANDY ALTOM: There's a second. Any 23 discussion? All in favor say aye. 24 (CHORUS OF AYES) CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 25 Page 12

1 Congratulations. 2 BOARD MEMBER ANDREW WATSON: Thank you. MS. EBONY RUSS: Yolanda? 3 4 CHAIR ANDY ALTOM: Is this eight or nine? MS. EBONY RUSS: Simpson. 5 6 On number, we're on number nine? 7 CHAIR ANDY ALTOM: Yeah. PERMISSIONS TO WORK WITH CHILDREN, 8. DYLAN B.: 8 9 MS. DANIELLE SIMS: Okay, number eight has 10 requested to be moved to June 29th. Apparently he 11 could not get off work and he has a very good job that he couldn't --12 13 BOARD MEMBER SANDI DOHERTY: (Inaudible) very 14 good, new job. 15 MS. DANIELLE SIMS: Very good, new job. That 16 was the request. So I don't know if we say any more 17 _ _ 18 BOARD MEMBER CHARLES FLYNN: Previously did we 19 vote on that Andy, on number two --20 CHAIR ANDY ALTOM: We voted on number eight --21 BOARD MEMBER CHARLES FLYNN: To extend it. To 22 extend it. 23 CHAIR ANDY ALTOM: Yeah. Is there a motion to 24 extend it? 25 BOARD MEMBER CHARLES FLYNN: I'll make a motion Page 13

1 to extend it to our next meeting. 2 BOARD MEMBER ANDREW WATSON: I'll second it. 3 CHAIR ANDY ALTOM: We have a second. All in favor say aye. 4 (CHORUS OF AYES) 5 6 CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 7 All right. Number nine. Would you state your name for the court reporter? 8 PERMISSIONS TO WORK WITH CHILDREN, 9. MILISA C.: 9 MS. DARRIAN ISON: Yes, Darrian Ison. I'm a 10 11 resource worker for Yale County. I have with me 12 Milisa C. for any questions you may have. CHAIR ANDY ALTOM: What kind of support 13 14 networks do you have to help you with your sobriety? 15 Are you continuing meetings still? MS. MILISA C.: I do not. I'm just steadily 16 17 working and trying to keep my -- one of my other 18 sons had became an addict, so I keep him and 19 encourage him. I always encourage him. So I just 20 focus on me being good to try to help them and to 21 help my grandkids as well. There is meeting places 22 around town, you know, if I feel that I need. And I also have family and friends that I can call if 23 anything was to come about in that situation. I do 24 25 have people I can call, places to go.

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1 CHAIR ANDY ALTOM: Congratulations on your 2 sobriety so far. 3 MS. MILISA C.: Thank you. CHAIR ANDY ALTOM: I'll make a motion to 4 approve this request. 5 6 BOARD MEMBER BEVERLY FOTI: I'll second. 7 BOARD MEMBER ANDREW WATSON: Second. CHAIR ANDY ALTOM: We have a second from 8 9 Beverly. All in favor say aye. (CHORUS OF AYES) 10 11 CHAIR ANDY ALTOM: Any opposed? 12 Congratulations. 13 MS. MILISA C.: Thank you. Thank you so much. 14 MS. DARRIAN ISON: Thank you. 15 PERMISSIONS TO WORK WITH CHILDREN, 10. JOHNNY E.: CHAIR ANDY ALTOM: If you can go ahead and state 16 17 your name for the court reporter. MR. ANDREW DAVAULT: I'm Andrew Duval of Clark 18 19 County resource. And this is Johnny E. 20 CHAIR ANDY ALTOM: So we have your narration and then we have an account here. Yours, it doesn't 21 22 mention a weapon being involved. Is the other part 23 accurate on that? 24 MR. JOHNNY E.: Yes sir. Yes sir. There was a weapon involved. 25 Page 15

1 CHAIR ANDY ALTOM: Okay. Was this near your 2 home where this happened or were you out of town or -3 MR. JOHNNY E.: I was out of town. I was 4 driving an 18 wheeler. I drive 18 wheelers and it 5 6 happened. Not something I'm proud of. 7 CHAIR ANDY ALTOM: Well, I understand. Where 8 did it happen? 9 MR. JOHNNY E.: It happened in Searcy, Arkansas. I believe the state troopers were out of Newport. 10 11 CHAIR ANDY ALTOM: Okay. It helps that it was, 12 it became a misdemeanor. I mean, it was (Inaudible). MR. JOHNNY E.: Yes sir. I --13 CHAIR ANDY ALTOM: It's because it's so recent. 14 15 I mean, that's the hardest part, is that it was so 16 recent. 17 MR. JOHNNY E.: It was a mistake. CHAIR ANDY ALTOM: Yeah. 18 BOARD MEMBER BEVERLY FOTI: And the children 19 20 have not been placed. CHAIR ANDY ALTOM: 21 Okay. 22 BOARD MEMBER BEVERLY FOTI: Yeah. This is 23 because it was so recent, we did not ask for 24 (Inaudible) so this was --BOARD MEMBER CHARLES FLYNN: Right, I think I 25 Page 16

1 remember our discussions on that. 2 CHAIR ANDY ALTOM: Do you still travel with the 3 weapon in your car? MR. JOHNNY E.: No. 4 CHAIR ANDY ALTOM: Or in your truck? 5 6 MR. JOHNNY E.: No, sir. I learned my lesson 7 from this. If you don't have it, you don't have a need for it. 8 9 CHAIR ANDY ALTOM: Okay, so you already have a grandchild. This is another grandchild. 10 11 MR. JOHNNY E.: Yeah. We're trying to get his 12 sister. 13 CHAIR ANDY ALTOM: That's what I've got there. 14 They're siblings. 15 MR. JOHNNY E.: Yeah. BOARD MEMBER BEVERLY FOTI: Where are the 16 17 children now? 18 MR. JOHNNY E.: My grandson's with me, and we're 19 trying to get his sister 20 CHAIR ANDY ALTOM: Is she in a foster home? 21 MR. JOHNNY E.: Yes, sir. 22 CHAIR ANDY ALTOM: What do they call you? 23 MR. JOHNNY E.: Me? 24 CHAIR ANDY ALTOM: Do they have a name for you? MR. JOHNNY E.: Oh, me? 25 Page 17

1	CHAIR ANDY ALTOM: Yeah.
2	MR. JOHNNY E.: calls me daddy.
3	CHAIR ANDY ALTOM: Okay.
4	MR. JOHNNY E.: It's something that he picked up
5	on his own. I tried to get him for a long time to
6	call me Pop Pop. But it turned into daddy.
7	CHAIR ANDY ALTOM: I understand. I'm a
8	grandfather. I had a name picked out that is long
9	over with.
10	MR. JOHNNY E.: Yeah. So I'm daddy to him.
11	CHAIR ANDY ALTOM: Okay. So are you home every
12	day or do you travel?
13	MR. JOHNNY E.: I'm off Sometimes I may get
14	home during the week. It's not often. I'm home
15	every weekend, unless something happens that prevents
16	it.
17	CHAIR ANDY ALTOM: Okay. So what is your
18	typical day on the weekend? You spend time with the
19	grandkids?
20	MR. JOHNNY E.: Oh yeah. I'm home usually
21	Friday evenings, Saturday, part of Sunday and then
22	I'm leaving.
23	CHAIR ANDY ALTOM: Okay, yep. Go outside and
24	play and
25	MR. JOHNNY E.: Oh yeah. Just outside. Here
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1 lately it's been hard to get out. 2 CHAIR ANDY ALTOM: Yeah. Of course, the grand baby, I don't know, is this one -- what day was 3 this -- So the grand baby is just about a year hold. 4 Had her birthday yet? 5 6 MR. JOHNNY E.: Yeah, my granddaughter. 7 CHAIR ANDY ALTOM: Yeah. 8 MR. JOHNNY E.: Grandson, he's three. CHAIR ANDY ALTOM: Yeah. I noticed she was 11 9 months old so she was about to have her first 10 11 birthday. 12 MR. JOHNNY E.: She just had it. 13 CHAIR ANDY ALTOM: She just had it, okay. BOARD MEMBER BEVERLY FOTI: Is there any kind of 14 15 counseling you went through after that? MR. JOHNNY E.: I went to anger management, 16 17 which was awful helpful. I didn't, to be honest, I didn't like it at first. But I took a lot from it. 18 19 What was it, probation? I had to go through that. 20 And I'm trying to think. I think that was it. 21 CHAIR ANDY ALTOM: So how long have you had the 22 two year old? How long has the two year old been in 23 your home? MR. JOHNNY E.: Ever since he was born, within a 24 day or two after he was born. 25 Page 19

1 CHAIR ANDY ALTOM: So two years ago, that 2 must've been close to the same time of your incident. MR. JOHNNY E.: See, he was born on meth. 3 His mom was on it. 4 CHAIR ANDY ALTOM: Yeah. 5 6 MR. JOHNNY E.: So we ended up getting him and 7 raising him since. 8 CHAIR ANDY ALTOM: But I guess I was noticing 9 that two years ago is about the time of the incident, right? 10 11 MR. JOHNNY E.: Yeah, somewhere around that 12 time. 13 CHAIR ANDY ALTOM: Yeah. So I guess that even 14 helps you be a better grandfather too. 15 MR. JOHNNY E.: Oh yeah. Trust me, I did a lot 16 of growing out of this. 17 CHAIR ANDY ALTOM: Okay. MR. JOHNNY E.: It's the first time in 40 some 18 19 odd years that I let my temper get away from me. 20 CHAIR ANDY ALTOM: Yeah. BOARD MEMBER CHARLES FLYNN: If no more 21 22 questions, I'll make a recommendation we approve this 23 request. 24 CHAIR ANDY ALTOM: Okay, we have a motion to 25 approve the request. Is there a second? Page 20

1 BOARD MEMBER ANDREW WATSON: I'll second it. 2 CHAIR ANDY ALTOM: Andrew seconds. All in favor 3 say aye. 4 (CHORUS OF AYES) CHAIR ANDY ALTOM: Any opposed? Sandi, you 5 6 abstain? 7 BOARD MEMBER SANDI DOHERTY: Abstain. 8 CHAIR ANDY ALTOM: Congratulations. 9 MR. JOHNNY E.: Thank you. BOARD MEMBER SANDI DOHERTY: Andrew, they can 10 11 place her. 12 BOARD MEMBER ANDREW WATSON: Go ahead. Yeah, I 13 approve it. (Inaudible) MR. JOHNNY E.: Thank y'all. 14 15 PERMISSIONS TO WORK WITH CHILDREN, 11. SHEILA W.: CHAIR ANDY ALTOM: State your name for the court 16 17 reporter. MS. MILISSA ENNIS: I'm Milissa Ennis. I am the 18 resource worker for Polk and Van Buren counties. 19 And I am here with MS. Sheila W., requesting a waiver to 20 work with children. 21 22 BOARD MEMBER ANDREW WATSON: The forms 23 (Inaudible). 24 CHAIR ANDY ALTOM: Okay. BOARD MEMBER ANDREW WATSON: Do we agree with 25 Page 21

1 that? 2 CHAIR ANDY ALTOM: You just have this one incident? 3 MS. SHEILA W.: Yes, sir. 4 CHAIR ANDY ALTOM: Okay. I'll make a motion to 5 6 approve the request. 7 BOARD MEMBER BEVERLY FOTI: Second. CHAIR ANDY ALTOM: We have a second from 8 Beverly. Any discussion? All those in favor say 9 10 aye. 11 (CHORUS OF AYES) 12 CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 13 Congratulations. MS. SHEILA W.: Thank you very much. That gives 14 15 me chill bumps. Thank you. CHAIR ANDY ALTOM: Which one is this one? 16 17 PERMISSIONS TO WORK WITH CHILDREN, 12. TIM P.: BOARD MEMBER CHARLES FLYNN: Well, (Inaudible) 18 both of them are here. 19 CHAIR ANDY ALTOM: So this is --20 MR. ANDREW DAVAULT: Again, I'm Andrew Davault, 21 22 Clark County. This is Tim and Mary. Did y'all want 23 them --24 CHAIR ANDY ALTOM: Oh, okay. You have both of them. 25 Page 22

1 MR. ANDREW DAVAULT: Yeah. Did y'all want them 2 to come through together still? 3 MS. EBONY RUSS: I don't know. If they're a married couple, I don't know if you want to do them 4 one at a time. 5 6 CHAIR ANDY ALTOM: They each have their own. 7 MS. EBONY RUSS: Okay, so go ahead and do one at 8 a time. CHAIR ANDY ALTOM: I think that's what we did at 9 10 the last meeting. We did each of them individually. 11 MS. EBONY RUSS: Okay. 12 MR. ANDREW DAVAULT: That works. 13 MS. EBONY RUSS: I'm sorry, I interrupted you. 14 Can you repeat that? 15 MR. ANDREW DAVAULT: Yeah. So I'm Andrew Davault in Clark County. This is MR. Tim here for 16 17 permission to work with children. 18 MS. EBONY RUSS: I'm sorry, say that again. 19 What number are we on? 20 CHAIR ANDY ALTOM: He's 12. MS. EBONY RUSS: Number 12? 21 22 CHAIR ANDY ALTOM: Yes. 23 MS. EBONY RUSS: MR. P? 24 CHAIR ANDY ALTOM: Yeah. MS. EBONY RUSS: Okay, got it. 25 Page 23

1 BOARD MEMBER CHARLES FLYNN: I make a motion to 2 approve this request. 3 CHAIR ANDY ALTOM: We have a motion to approve. Is there a second? 4 BOARD MEMBER ANDREW WATSON: Second. 5 6 CHAIR ANDY ALTOM: Second from Andrew. All in 7 favor say aye. 8 (CHORUS OF AYES) 9 CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 10 Congratulations. 11 MR. TIM P.: Thank you, sir. 12 PERMISSIONS TO WORK WITH CHILDREN, 13. MARY P.: 13 MR. ANDREW DAVAULT: And this is MS. Mary P. She's also here for permission to work with children. 14 15 CHAIR ANDY ALTOM: What age do you substitute teach? Elementary, junior high, high school? 16 17 MS. MARY P.: Mainly elementary. 18 CHAIR ANDY ALTOM: Elementary, yeah. MS. MARY P.: I've done a few at the high school 19 but I like the little kids better. 20 CHAIR ANDY ALTOM: Yeah. 21 22 BOARD MEMBER BEVERLY FOTI: I make a motion we 23 approve the request. 24 CHAIR ANDY ALTOM: We have a motion to approve the request. Is there a second? 25 Page 24

1 BOARD MEMBER CHARLES FLYNN: I'll second. 2 CHAIR ANDY ALTOM: Second from Charles. All in 3 favor say aye. (CHORUS OF AYES) 4 CHAIR ANDY ALTOM: Any opposed? DCFS abstains. 5 6 Congratulations. MS. MARY P.: Thank you very much. I look 7 forward to it. Thank you. 8 PERMISSIONS TO WORK WITH CHILDREN, 14. ROBERT Y.: 9 CHAIR ANDY ALTOM: Okay. Tarsha, could you 10 11 state your name for the court reporter please? 12 MS. TARSHA SMITH: Yes. I'm Tarsha Smith Court, 13 resource area eight, Mississippi County DHS. CHAIR ANDY ALTOM: 1987 was a long time ago, 14 15 wasn't it? MR. ROBERT Y.: Yes, sir. 16 17 CHAIR ANDY ALTOM: I make a motion that we 18 approve this request. BOARD MEMBER CHARLES FLYNN: Second. 19 CHAIR ANDY ALTOM: Second from Charles. 20 Any 21 discussion? All those in favor say aye. 22 (CHORUS OF AYES) 23 CHAIR ANDY ALTOM: Any opposed? 24 Congratulations. DCFS abstains. 25 MS. TARSHA SMITH: Thank you. Page 25

1 MR. ROBERT Y.: Thank you. 2 CHAIR ANDY ALTOM: I must've been about five at the time. 3 BOARD MEMBER BEVERLY FOTI: Me too. Me too. I 4 think I was five. 5 6 PERMISSIONS TO WORK WITH CHILDREN, 15. MICHAEL L.: CHAIR ANDY ALTOM: Jamie? Piney Ridge, 7 right? 8 MR. CHUCK A.: Yeah. 9 10 CHAIR ANDY ALTOM: State your name for the 11 record, please. MR. CHUCK A.: (Inaudible) A. I'm standing in 12 13 for Jamie. She's on vacation. CHAIR ANDY ALTOM: Okay. 14 15 MR. MICHAEL L.: Michael L. BOARD MEMBER CHARLES FLYNN: I like seeing the 16 17 references up front. Good references. So I'd like 18 to make a motion that we approve this request (Inaudible). 19 20 CHAIR ANDY ALTOM: We have a motion to approve. 21 Is there a second? 22 BOARD MEMBER ANDREW WATSON: I'll second it. 23 CHAIR ANDY ALTOM: All those in favor say aye. 24 (CHORUS OF AYES) 25 CHAIR ANDY ALTOM: Any opposed? Page 26

1 Congratulations. 2 MR. MICHAEL L.: Thank you. 3 PERMISSIONS TO WORK WITH CHILDREN, 16. ADAM P.: 4 CHAIR ANDY ALTOM: DCFS abstains. Number 16. Okay. If you'll please state your name for the court 5 6 reporter. This is ABCH, right? 7 MS. MAGGIE PEELER: Correct. 8 MR. ADAM P.: Adam . 9 MS. MAGGIE PEELER: And Maggie Peeler. CHAIR ANDY ALTOM: Okay. 10 11 BOARD MEMBER BEVERLY FOTI: 2005, is that your 12 only conviction? 13 MR. ADAM P.: That's my only felony conviction, yes ma'am. 14 15 BOARD MEMBER BEVERLY FOTI: You must've learned 16 quickly. 17 MR. ADAM P.: Yes ma'am. Thanks to God. BOARD MEMBER SANDI DOHERTY: I make a motion 18 19 that we approve this. 20 CHAIR ANDY ALTOM: We have a motion from Sandi 21 to approve the request. Is there a second? 22 BOARD MEMBER ANDREW WATSON: I'll second the 23 request. 24 CHAIR ANDY ALTOM: Any discussion? Questions? All in favor say aye. 25 Page 27

1 (CHORUS OF AYES) 2 CHAIR ANDY ALTOM: Any opposed? 3 BOARD MEMBER CHARLES FLYNN: I abstain. CHAIR ANDY ALTOM: Charles abstains. 4 Congratulations. 5 6 MR. ADAM P.: Thank you. 7 MS. MAGGIE PEELER: Thank you. 8 MR. ADAM P.: Thank you all. CHAIR ANDY ALTOM: You're welcome. 9 Have a good one. 10 11 MR. ADAM P.: Thank you, you too. 12 Speaker 6: Okay, number 27. I'm sorry. PERMISSIONS TO WORK WITH CHILDREN, 17. TIANNA S.: 13 CHAIR ANDY ALTOM: 17? 14 15 Speaker 6: 17. The last one. CHAIR ANDY ALTOM: Just since you had 16 17 (Inaudible Crosstalk). MS. EBONY RUSS: Number 17. Middlecreek 18 recently, I understand, the applicant had to be 19 hospitalized last night so she was unable to attend. 20 And they are requesting that she be moved to the June 21 22 meeting. 23 CHAIR ANDY ALTOM: I'll make a motion that we 24 approve the request to move it to the June 29th agenda. 25 Page 28

1 BOARD MEMBER ANDREW WATSON: Second. 2 CHAIR ANDY ALTOM: A second from Andrew. All in 3 favor say aye. (CHORUS OF AYES) 4 CHAIR ANDY ALTOM: Any opposed? Okay. Number 5 6 18. 7 MS. EBONY RUSS: 18 through 21 are no longer needed. 8 ITEM I. EXHIBIT A: 9 CHAIR ANDY ALTOM: Oh, that's right. So next up 10 11 is the consideration of exhibit A that all the board 12 members got mailed, emailed to them earlier in the week. Or actually last week. Do we have a motion to 13 14 approve exhibit A? 15 BOARD MEMBER CHARLES FLYNN: I make a motion we approve exhibit A. 16 17 BOARD MEMBER BEVERLY FOTI: Second. CHAIR ANDY ALTOM: We have a second. Any 18 19 discussion? All in favor say aye. 20 (CHORUS OF AYES) ITEM II OTHER BUSINESS: 21 22 CHAIR ANDY ALTOM: Any opposed? And then next 23 up for other business, this Fort Smith Children's 24 Shelter. Speaker 6: Are they here? Amy? Amy and 25 Page 29

Jeremiah (Inaudible). I saw her outside.

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MS. EBONY RUSS: Yes. Have a seat. I'm Ebony Russ, program manager for the licensing unit, and today we have here MS. Ami Curry, and we have Jeremiah Hays from the Fort Smith Children's Emergency Shelter. So I'm actually glad that they're here because we had a lot of discussion going back and forth, and I'm not totally sure that we actually need a board request on this. So I'll read through and then I'll have them explain what they're wanting to do with their agency.

12 The Fort Smith Children's Emergency Shelter is 13 making a request to operate their physical building located at 3015 South 14th Street in Fort Smith as a 14 transitional living program with the capacity of four 15 residents with the potential to increase to eight 16 youth that would house four males and four females. 17 18 The agency was previously board-approved to have a 19 transitional living license. They already have a 20 transitional living license that was approved in 21 April of 2020. At that time, the board approved for 22 this agency to operate the transitional living 23 license for 24 residents ages 18 to 21. The location 2.4 of their license has been utilized at the 25 agency's -- It's the GetREAL24 program?

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1 MS. AMI CURRY: Yes. 2 MS. EBONY RUSS: GetREAL24 program, this 3 apartment complex which is adjoining the shelter. So you can walk through --4 BOARD MEMBER: (Inaudible) Yeah. 5 6 MS. EBONY RUSS: Walk through the fence to get 7 to their property. I completed a complete walkthrough of both the 3015 South 14th Street and 8 the adjoining property, which is 1421 Dallas Street. 9 10 Currently only six foster children are currently 11 there? Yes, at GetREAL. 12 MR. JEREMIAH HAYS: 13 MS. EBONY RUSS: At the GetREAL program. There 14 were no citations noted. Both buildings appeared to be very clean and there were no safety hazards. 15 So the licensing would be in support of their request to 16 obtain a transitional living license for their actual 17 18 building of 3015 South 14th Street. And just to kind 19 of talk it through -- So the GetREAL24 program is where they have the transitional living apartment 20 complex. So I'm thinking that program should 21 22 actually have the transitional license. That should 23 be a separate license. If you look through on their 24 current license, they have a transitional living license that's tied to the 3015 address. So I'm not 25

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1 sure -- does that include all of the property? 2 CHAIR ANDY ALTOM: Beverly how did your Youth 3 Home have different locations. Can you explain how you do it? 4 BOARD MEMBER BEVERLY FOTI: Well, it's been done 5 6 in there --7 CHAIR ANDY ALTOM: Or how it has been done, how it could be done. 8 9 BOARD MEMBER BEVERLY FOTI: Overall, we are licensed for 54 psychiatric residential treatment 10 11 beds. Attached to that license is another license 12 for six residential beds for one house on campus. We have two other residential houses that have separate 13 14 licenses on the same campus. So it's been done every 15 which way. 16 CHAIR ANDY ALTOM: Okay. 17 BOARD MEMBER BEVERLY FOTI: Depended on who was 18 doing it, essentially. 19 BOARD MEMBER BEVERLY FOTI: Were you here when 20 they applied for this license? Did you (Inaudible)? CHAIR ANDY ALTOM: We didn't come down here, we 21 22 Zoomed. 23 MS. EBONY RUSS: So for their -- Actually the 24 building where they currently have the shelter or as it's titled the Children's Emergency Shelter, they 25 Page 32

1 are wanted to convert that into a transitional living 2 program and initially house four male residents. Is 3 that correct? MS. AMI CURRY: Yeah. 4 MS. EBONY RUSS: And then also they want the 5 6 potential to make that -- increase that amount to eight youth, which will house male and female. 7 MR. JEREMIAH HAYS: I don't know if it matters. 8 9 MS. AMI CURRY: That doesn't really matter. You 10 know, we have two separate hallways. It's a very 11 nice large facility. So we have eight bedrooms. 12 CHAIR ANDY ALTOM: You have eight beds in the 13 facility? 14 MS. AMI CURRY: Eight bedrooms, and we have 16 beds right now, but we're going to remodel all the 15 16 rooms. So eight separate bedrooms; four per hall. 17 CHAIR ANDY ALTOM: You shouldn't worry about whether it's four or eight, right? You'd be 18 19 licensing the facility that has --20 MS. EBONY RUSS: Let me finish reading this. According to our minimal licensing standards in 21 22 section 800, 803.1 states: each living unit should 23 have a bedroom, a kitchen -- Is that the right one? 24 MS. AMI CURRY: Yeah. Transitional. Tt's called transitional here. Right? But supervised 25 Page 33

1 independent living, SIL, is the contract. 2 CHAIR ANDY ALTOM: I know that matter. I just 3 want to make sure that --MS. AMI CURRY: I mean, it's the same. 4 MS. EBONY RUSS: No, so we would -- we license 5 6 the residential aspect of it. 7 MS. EBONY RUSS: Let me start over. So there are two sections in section 800 that I wanted to kind 8 9 of review. So section 800, 803.1, each living unit should have a bedroom, a kitchen, and other standard 10 features for living independently. Any exceptions, 11 12 for example, laundry arrangements, shall be noted in 13 the case plan or accompanying -- I'm missing a page. MS. AMI CURRY: Oh, was it? Yeah. See or that 14 one -- before residents. 15 16 MS. EBONY RUSS: Okay. Or accompanying documentation. And then also it states on section 17 18 803.12: each living unit shall be occupied by members 19 of the same gender. So, now you're not going to do 20 the --MS. AMI CURRY: Well, it could be all males. I 21 mean, males and females might be good just based on 22 23 need. But our thing is it's just one building. It's 24 home-like, but there's a boy's hall and a girl's hall 25 right now. So it's one huge --

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1 CHAIR ANDY ALTOM: Kitchen with a dining room in 2 the middle. 3 MS. AMI CURRY: Yeah, we have a -- no. CHAIR ANDY ALTOM: That's off its own wing? 4 MS. AMI CURRY: Yeah. Our thing was, it just 5 6 says that there should be no more than four residents 7 in a living unit. So it's really one living unit, 8 but it's definitely big enough to hold eight. So 9 that's where we're coming from with the four versus the eight. 10 11 MS. EBONY RUSS: And so licensing, we're saying 12 that if they do want to house women or females, there 13 has to be some type of separation, from my 14 understanding. 15 CHAIR ANDY ALTOM: And would it have a kitchen unit for both sections? 16 17 MS. EBONY RUSS: So that's where the discussion 18 came. So it is going to cost them a great deal 19 amount of money if they do any modifications, if they 20 want to go the route of having males and females. MS. AMI CURRY: So what if it is all males or 21 22 all females? 23 MS. EBONY RUSS: If it's all males, then I don't 2.4 think there should be an issue. CHAIR ANDY ALTOM: But, I don't know. 25 Page 35

1 MS. AMI CURRY: I thought, well, what about 2 four? That would --CHAIR ANDY ALTOM: But four, that's the number 3 part as well. 4 MS. AMI CURRY: Yeah, that's what --5 6 BOARD MEMBER BEVERLY FOTI: Four for kitchen? I 7 mean, you'd have to have a kitchen thing and 8 everything for every four. CHAIR ANDY ALTOM: Yes. 9 MS. AMI CURRY: And that's what we're kind of 10 11 trying to bypass. 12 CHAIR ANDY ALTOM: I don't think you could do 13 that. BOARD MEMBER BEVERLY FOTI: You couldn't do that 14 15 according to this, you have to have it separate so they can cook, they can do whatever. 16 17 MR. JEREMIAH HAYES: The range in there is 18 pretty big. 19 MS. AMI CURRY: Yeah, we have a huge upgraded, 20 modern, nice kitchen. CHAIR ANDY ALTOM: It's not so much about how 21 22 big the kitchen is, but the spot to use it. 23 MR. JEREMIAH HAYES: There's plenty of space --(Inaudible Crosstalk) 24 CHAIR ANDY ALTOM: Would this be an issue where 25 Page 36

1 you license four and request an exemption to get four 2 more? 3 MS. AMI CURRY: Yes. That's pretty much --BOARD MEMBER CHARLES FLYNN: Is that not a 4 (Inaudible Crosstalk) 5 6 CHAIR ANDY ALTOM: Yeah, we have the privilege 7 to not do that. I know we have had some people that sought to get a license done (Inaudible Crosstalk). 8 9 MS. AMI CURRY: Without hoping to have to spend \$200,000 to \$300,000 to have to build another kitchen 10 11 and laundry facility and dining room. 12 CHAIR ANDY ALTOM: You know, I think four is kind of the standard. I have this (Inaudible 13 14 Crosstalk) program --15 BOARD MEMBER DAWN JEFFREY: You're in a group 16 home setting. It's not really learning independence 17 and how to care for yourself. 18 CHAIR ANDY ALTOM: I've just done a program in 19 North Carolina. Everybody is on a separate floor 20 than the kitchen. MR. JEREMIAH HAYES: So our, our idea is to make 21 22 it more of like a dormitory style. Like we really 23 kind of push university style learning and things 2.4 like that on campus. They, the kids, identify with a Greek life and things like that. So what our goal is 25 Page 37

to make that freshman dorm, freshman hall, and they only stay there for enough time to learn some life skills and exhibit that they can -- they can show that they can do those life skills and then move them to the next stage relatively quickly, in six months.

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MS. AMI CURRY: They will, the new kids, in the new freshman hall or whatever we're calling it, will be level twos, all level twos, as far as contract requires. So they are a little bit higher need, but after three to six months, like you said, their goal is to get to their own apartment around the corner.

MR. JEREMIAH HAYES: Should be level one.

MS. AMI CURRY: Yeah, those will be level ones. 13 But we would have a live-in staff, a separate life 14 coach, and we were talking about building a wall 15 16 where we could separate the two hallways where each 17 hallway never sees each other, whether it's all males 18 or males and females, just so it could feel like two 19 separate living units. But we were hoping in the 20 end, if we could ever take eight, that they could do 21 a shared kitchen, dining room, and laundry facility. That's what we're wanting. The hope is to serve as 22 many kids as we can, but to not have to do capital 23 24 campaign to raise hundreds of thousands of dollars. 25 CHAIR ANDY ALTOM: Is there a possibility to

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1 provide two separate schedules for programming for 2 the common use areas? You're talking about 3 separating the facility with a wall --MS. AMI CURRY: Yeah. 4 MR. JEREMIAH HAYES: We talked about with 5 6 (Inaudible) 7 BOARD MEMBER DAWN JEFFREY: Talking about y'all use the kitchen, this foursome uses the kitchen in 8 9 this time. That's the other room, it's their kitchen. 10 11 CHAIR ANDY ALTOM: Right, so if licensing were 12 to show up then they could look at a schedule. This 13 is supposed to be a time that only this group should 14 be in the kitchen, when you have co-mingling of it, 15 then you'd be out of compliance, right? MS. EBONY RUSS: Right. We could do that. 16 But 17 honestly, my concern is if you guys go with male and 18 females, the possibility of allegations that may 19 arise, if there's no concrete separation in that type 20 of facility. 21 CHAIR ANDY ALTOM: But even in this, I think you 22 want more separation than just saying -- Because 23 they're going to be intermingling in the living area, 24 they'll be mingling everywhere else, unless there's two distinct sections. It's just going to be, like 25 Page 39

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1 you say, it's going to be a dormitory for eight 2 people. 3 MS. AMI CURRY: Yeah. CHAIR ANDY ALTOM: So they would've had their 4 5 own --6 MR. JEREMIAH HAYES: -- different transitional standard. 7 8 MS. AMI CURRY: Yeah. The way that we have it divided, if we were able to build a wall-build a 9 wall, build something to divide it-they would all 10 11 have their own large living areas. Each section. 12 CHAIR ANDY ALTOM: And then, how would they access the kitchen in that area? 13 14 MR. JEREMIAH HAYES: We'd set up another wall, their own wall, with their own access control, but 15 16 they couldn't access each other's side. 17 MS. AMI CURRY: With badges. We have these badges. So there'd be a wall built with doors and 18 19 they could use separate -- we have about six outside 20 entrances. I think they would use separate entrances at all times. And again, if it needed to be all 21 22 males for anything to be approved, that's fine with 23 We know for sure these first four are going to us. 24 be males because that's just where the need is. Again, we've had our other program open for almost 25

1 five years and so we think the males are definitely 2 the higher need and more greater numbers. So I think 3 we could definitely fill the beds with eight males as well, and we could still separate them. Build some 4 separation in there to make it feel like two separate 5 6 units. BOARD MEMBER DAWN JEFFREY: When you say a dorm, 7 that's a whole different claim than a pod of four. 8 9 MR. JEREMIAH HAYES: Sure. 10 Board Member: A dorm living is completely 11 different. 12 MS. AMI CURRY: Quad dorms. I don't know. 13 MR. JEREMIAH HAYES: I don't know. There's lots 14 of different styles of dorms, so I'm not sure. I mean, I lived in a dorm that had kind of a quad of 15 four and had common living in a shared quarter. 16 So 17 that's just the philosophy that we found to be the 18 most successful because every kid that comes on 19 campus wants to have a college experience. So if you give them that freshman hall type of dorm experience, 20 they can buy into that. Our older members or more 21 22 senior members, we've talked about big brother and 23 big sister type things. And I know that we're 24 talking about having male only, or female only, but I do see the need for both sides. Because, as it's 25

feeding into the level ones, it's going to end up all of our level ones are going to end up probably being one sex. I just don't know if that -- I mean, we could do that for sure, but we've had success with both genders. CHAIR ANDY ALTOM: But you're trying to take the

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transitional license and do something different with it than it was designed to be done. I mean, what you're describing there is different than the --

MR. JEREMIAH HAYES: I don't know if anyone's done it in the state, I'm not sure, but I guess it would be different, sure.

CHAIR ANDY ALTOM: You could do what you're doing and it would be licensed. These are 18 year olds. So you know that -- except that you have to have a license to get the contract.

MS. AMI CURRY: Yeah, of course.

18 CHAIR ANDY ALTOM: There's a man that operates a 19 program Northwest Arkansas without a license that 20 works for this age group, but it doesn't depend on 21 DCFS contracts.

22 MS. AMI CURRY: Yeah. We've already talked with 23 contracts. I mean that will be definitely part of 24 our survival.

BOARD MEMBER BEVERLY FOTI: 'Cause it is

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1 transitional living. It's not a dormitory. 2 CHAIR ANDY ALTOM: It is transitional living, 3 yes. BOARD MEMBER BEVERLY FOTI: That makes a huge 4 difference. 5 6 MS. AMI CURRY: They will have one on one 7 (Inaudible Crosstalk). 8 Board Member: Listen, I was following along and doing good until you threw in the word dormitory and 9 then (Inaudible Crosstalk). 10 11 MR. JEREMIAH HAYES: They aren't like you and I 12 (Inaudible Crosstalk). BOARD MEMBER BEVERLY FOTI: I was at 13 14 Fayetteville my freshman year and they already had 15 coed dorms even back then. CHAIR ANDY ALTOM: They stopped. They were 16 17 probably still one hallway. 18 BOARD MEMBER BEVERLY FOTI: Oh they were, yeah. CHAIR ANDY ALTOM: One was female and one was 19 male. 20 MR. JEREMIAH HAYES: So there'll be a 21 residential assistant. 22 23 MS. AMI CURRY: Yeah, and then also a life coach 24 that will work over there, eight hours a day. CHAIR ANDY ALTOM: Are they going to live there? 25 Page 43

MS. AMI CURRY: The RA? Yes.

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CHAIR ANDY ALTOM: Ami, I'm trying to picture what your suggestion is, and that is that they would do it with shifts, but in transitional living, you don't need in shifts. That's the whole idea. I've come in, I'm going to go heat me up some Ramen Noodles now and not wait until it's MY time to do it.

MS. AMI CURRY: Yeah, we're going to have microwaves and mini fridges in each of their bedrooms. We're going to pull out both beds, put a nicer bed, give them a futon. They have TVs in there.

CHAIR ANDY ALTOM: I want y'all to do it. I'm just trying to grasp how we do it within the confines that we already have across the board.

16 MR. JEREMIAH HAYES: The young adults that we 17 work with, I would say 90% of the time, they're not 18 cooking. So the times that we're giving them to 19 cook, that's whenever we're doing some life skills and some hands on and as they progress to senior 20 level they start cooking more. At this level, it's 21 22 like you said, it's going to be Ramen Noodles. 23 MS. AMI CURRY: The kids he's talking about --24 CHAIR ANDY ALTOM: The expectation though, is 25 that we provide that space.

1 MS. AMI CURRY: They would definitely have 2 family cooking time and all that. 3 CHAIR ANDY ALTOM: So this diagram here is a good example of what (Inaudible Crosstalk) --4 MS. AMI CURRY: Yeah, there you go. The pink 5 6 and blue would be how we'd separate it. 7 CHAIR ANDY ALTOM: So you're telling me if the rooms had hot plates or microwaves or something like 8 that, with mini fridges, like most of us in college 9 had, and then you did your life coaching and that 10 11 type stuff in your kitchen, and then it had 12 opportunities for dining-not only just to eat, but to also teach all skills, life skills on. 13 14 MS. AMI CURRY: Yeah. That dining room would probably be the place where most of the skills 15 16 classes are. 17 CHAIR ANDY ALTOM: Sure, in the office area. MS. AMI CURRY: Yeah. 18 19 CHAIR ANDY ALTOM: Then you're looking at, you 20 would basically you would be sharing or have on a schedule your kitchen use, dining use, laundry. I 21 22 understand the intent of the license, but I also 23 think that -- what does the state need? You have --24 BOARD MEMBER DAWN JEFFREY: We need some of everything. 25 Page 45

1 MS. AMI CURRY: We've talked to everybody, 2 (Inaudible) included. We know there's a need, 3 again we want to service as many as we can. We have a nice facility. It's a QRTP right now, but we're 4 stopping those services June 30th. 5 6 MS. EBONY RUSS: But as far as licensing, we 7 really need to know is there going to be some 8 separation if they decide to eventually have -- wait, I don't think it matters at this point, an additional 9 four youth. I see this, I get this. 10 11 MS. AMI CURRY: So are you saying that-let me 12 just clarify-if it's eight boys -- If y'all were to 13 say y'all can take eight, we would have to not, we 14 wouldn't have to build any wall? Or we still would, 15 but --16 MS. EBONY RUSS: No, I just learned that you do 17 need some separation still because it's four per 18 living area. 19 MS. AMI CURRY: Okay. Yeah. 20 MR. JEREMIAH HAYES: That's separation, or just 21 add kitchen and laundry? 22 CHAIR ANDY ALTOM: I think it's the separation. 23 MS. AMI CURRY: To make it feel like two 24 separate living units. CHAIR ANDY ALTOM: That's right, that's what 25 Page 46

1 Charles and some of them are saying. I'm kind of on 2 this fence of, I think as long as you can show a 3 scheduling of common use areas and then you have something that kind of achieves the whole purpose of 4 the transitional. I think it's possible. 5 6 MS. AMI CURRY: I think that the main factor of 7 it is that you have to think it as short term. Again, this is not where they're living from 18 to 8 9 21. If they have to be there more than six months, something's not going right, and they're probably not 10 going to move up to our apartments. This is going to 11 12 be show us you can do this, this, this, and some may 13 get out of here, what in a month or two? And go have 14 their own apartment and that's going to be their 15 goal. BOARD MEMBER CHARLES FLYNN: There is no license

BOARD MEMBER CHARLES FLYNN: There is no license at just six, six months. Once you have a license, if you need to make it two years, you can do that. 'Cause the license does not differentiate, and that can change in the next six months, what your program is, too.

22 MS. EBONY RUSS: Right, and if they do 23 decide -- I keep going to this -- if they do decide 24 to have females, it takes 24 hours for allegations. 25 It doesn't matter if it's short term. We see it all

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1 the time. And so I'm just really trying to be 2 careful as far as the licensing part is concerned. 3 BOARD MEMBER ANDREW WATSON: I'm tracking with you on the female part, on mixing the sexes in there. 4 I don't care if you got a wall in between or not 5 6 (Inaudible Crosstalk). 7 MS. AMI CURRY: Break through that wall. 8 BOARD MEMBER ANDREW WATSON: Singular wall. 9 Yeah. But as far as licensing and rules, I've got my mindset and my opinion, but what do the 10 rules say about males, females in the same area and 11 12 how they're supposed to be divided or does it spell it out? 13 14 MS. EBONY RUSS: Well, it actually said that it just needs to be four per living unit and they cannot 15 mix. So they currently --16 BOARD MEMBER ANDREW WATSON: Four, doesn't 17 18 matter if they're male or female, right? Just the 19 four. MS. EBONY RUSS: They currently operate the 20 apartment complex in which they -- I don't know how -21 22 - I don't know if the males are on the bottom, but 23 they do have, have had males and females at their 24 property. But it's one per unit, correct? MS. AMI CURRY: Yeah. 25 Page 48

1 MS. EBONY RUSS: So there haven't been any 2 issues with that. Back to what the standards 3 indicate is that each living unit shall be occupied by members of the same gender. So if they're going 4 to have this blue side for males -- be all males 5 6 can't have any girls in here. And then this side 7 here, all females. 8 BOARD MEMBER CHARLES FLYNN: But if we're going to stick to the rules, do the rules state that they 9 should have each unit has their own kitchen area. 10 11 Right? 12 MS. EBONY RUSS: Correct. BOARD MEMBER CHARLES FLYNN: So if we're 13 sticking with the rules and that's what we would use. 14 MS. AMI CURRY: Yeah. That's the part we're 15 16 trying to iron --17 BOARD MEMBER ANDREW WATSON: I am absolutely with you this on this. It is -- that would be a 18 ticking time bomb to put males and females in that 19 20 same pod or building or whatever you want to call it. Even if it has a wall, even if it has a badge, it's a 21 22 ticking time bomb. And to me you want be above 23 reproach. You want your program to be above reproach 2.4 on something like that. And you're right, all it takes is one time. 25

BOARD MEMBER CHARLES FLYNN: The program I'm most familiar with has a very good program. It has two story apartments for four on top of four. And I think you'd have guys here and girls here. I mean, you're just talking from here to there between the (Inaudible Crosstalk). MS. AMI CURRY: If two kids want to hook up, they're going to do it somewhere else.

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9 BOARD MEMBER ANDREW WATSON: Yes. It's a common area. And that particular place has another unit, 10 11 but it's a common area, which you can congregate, but 12 it's not a living space. So I think that's the 13 difference. Walking out in pajamas and going kitchen 14 and not being properly dressed. All those kinds of issues can come. I wouldn't have a problem with what 15 you're talking about if they don't have to cross 16 17 paths in the common space.

BOARD MEMBER BEVERLY FOTI: Sounds like you're
going to have build little kitchenettes.

20BOARD MEMBER CHARLES FLYNN: I was wondering in21a multipurpose room, if you couldn't do something22nicer than just a microwave and refrigerator.

23 MR. JEREMIAH HAYES: Well I don't know what that 24 is for sure, but I don't see why we couldn't. 25 BOARD MEMBER ANDREW WATSON: I don't know

1 nowadays there's so many things out there without 2 having to totally build a new kitchen. That might be 3 some options. MS. AMI CURRY: So would it just be, the 4 kitchen? Laundry facilities fine that they would all 5 6 share our same laundry facility? Or what does it say? (Inaudible Crosstalk) 7 8 MS. EBONY RUSS: Any exceptions except the 9 laundry arrangements. MS. AMI CURRY: Should have a bathroom, a 10 11 kitchen -- any exceptions -- example, laundry 12 arrangement should be -- so the laundry could be 13 shared. Is that what you -- That's what that says, 14 right? It's this wording, yet each living unit --CHAIR ANDY ALTOM: Exception to the rule. You 15 16 have to dog on that as an exception to the rule. 17 Cause the rule is pretty specific. 18 MS. EBONY RUSS: Bathroom, Kitchen. BOARD MEMBER DAWN JEFFREY: It's kind of like 19 20 you've got a little mini house of four and whatever it takes to sustain those four. That's the way I 21 22 read it. 23 MS. AMI CURRY: Any exception, example, laundry 24 arrangement, shall be noted in the case plan or accompanying documentation. 25 Page 51

1 MS. EBONY RUSS: Again, it's just an alternative 2 for them that maybe they may eventually have females or they may, I'm not sure, if they just want to just 3 completely do all males. So I don't know if that'll 4 make a difference for them, but I don't want to speak 5 6 for you also. MR. JEREMIAH HAYES: But it doesn't matter 7 8 according to this, if --9 BOARD MEMBER DAWN JEFFREY: Right. Even if you got eight, it has to be two different --10 11 MS. EBONY RUSS: Two separate living areas. 12 CHAIR ANDY ALTOM: So the coed thing really 13 doesn't matter. It's saying it's got to be two pods. So I guess you could be licensed for four beds in 14 15 this facility and then you would have to come back. That's when she had (Inaudible Crosstalk) and two 16 17 pods under one roof. 18 MS. AMI CURRY: And so you guys would, you would 19 approve what a kitchen is? I'm not saying it would 20 be bare minimum, but --21 MS. EBONY RUSS: They have an industrial 22 kitchen. 23 MS. AMI CURRY: But if we add a kitchen. 24 BOARD MEMBER DAWN JEFFREY: I thought the health department had to come. 25 Page 52

1 MS. EBONY RUSS: Would it be the health 2 department? 3 CHAIR ANDY ALTOM: They dock for less than 10 4 pods. BOARD MEMBER DAWN JEFFREY: To me, you're trying 5 6 to train them, not industrial cook, but in a normal you went in and I got this full burner stove sitting 7 here and a sink and a dishwasher, or I wash my own 8 9 dishes. And I don't see this mega kitchen set up. MR. JEREMIAH HAYES: Well, I think you can learn 10 the basic skills you need for taking care of food and 11 12 knife work. And then very quickly, like we said, I 13 know quickly doesn't really matter, but moving to 14 that environment and it's going to be an easy transition. You still have the same life coach. 15 And now you have those basic skills down. You're just 16 17 applying to your own personal. MS. AMI CURRY: I know when Jack and our board 18

19president were looking at the floor plan that our20laundry facility's way over here. And they're just,21as you can see the big-what's that even called on22there? They used our multipurpose room in that back23corner, just to do that. I mean, again, they were24estimating about \$250,000, because it's going to be25so hard to see the plumbing over there. It's just so

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1 far over there. The bathrooms aren't there. That 2 was an add-on that big room was an add-on about 17 3 years ago, when I first got there. CHAIR ANDY ALTOM: I don't have it writ -- What 4 does it say about staff? You don't have to have 5 6 staff on site, do you? I don't remember what the reg 7 says. 8 MS. AMI CURRY: Contract-wise, we had to have a live-in RA and a --9 10 CHAIR ANDY ALTOM: As far as the regulations, I don't think you're required to have a staff. I would 11 12 think it would be so whatever was your contract where 13 you could have one person that could cover both pods, 14 but I don't think that's a regulation. MS. EBONY RUSS: Just case workers. I think, 15 16 which recall really the same statements. 17 CHAIR ANDY ALTOM: So how long do you think 18 before you're ready to go to more than four? 19 MR. JEREMIAH HAYES: Well, it's according to 20 what we have to do, obviously, but I mean, we could 21 be ready relatively quickly. The staff we have now, 22 they have more case management duties that they can 23 fulfill, more cases they can take on. And I think 24 they're training them already. 25 CHAIR ANDY ALTOM: So you could go to eight this Page 54

1 year. 2 MR. JEREMIAH HAYES: So if we had an eight now, 3 go to --CHAIR ANDY ALTOM: -- you go to eight. All 4 right, this here. 5 6 BOARD MEMBER CHARLES FLYNN: So if we're at 7 eight now, move to 14? 8 CHAIR ANDY ALTOM: Because you are requesting what, four with the possibility of --9 BOARD MEMBER CHARLES FLYNN: Of a good --10 11 MR. JEREMIAH HAYS: Yeah. 12 BOARD MEMBER SANDI DOHERTY: Okay, but the eight would be the second kitchen and all that. 13 BOARD MEMBER CHARLES FLYNN: That's what --14 15 Speaker 10: Yeah, so we could for sure take four, July 1. 16 17 BOARD MEMBER SANDI DOHERTY: I think we're all in agreement with the four --18 BOARD MEMBER CHARLES FLYNN: 19 Yes. 20 BOARD MEMBER SANDI DOHERTY: -- and the using the license for that piece. I think then if you want 21 22 to go more than that, what, four for the increase? 23 BOARD MEMBER CHARLES FLYNN: Yes. 24 BOARD MEMBER SANDI DOHERTY: And then you'd have to have the full place to show a new kitchen and 25 Page 55

1	whatever.
2	BOARD MEMBER CHARLES FLYNN: Yes.
3	BOARD MEMBER SANDI DOHERTY: But as far as a
4	kitchen, again, I mean, it doesn't have to be
5	industrial grade.
6	MS. AMI CURRY: Yeah, it's just, it's the
7	plumbing. It's
8	BOARD MEMBER SANDI DOHERTY: It's so
9	MS. AMI CURRY: the plumbing is the big
10	issue.
11	BOARD MEMBER CHARLES FLYNN: Yeah, it could just
12	be a standard residential kitchen.
13	BOARD MEMBER SANDI DOHERTY: Yeah, but they're
14	talking about the plumbing.
15	MR. JEREMIAH HAYS: They'd have to run water and
16	drainage and everything
17	BOARD MEMBER SANDI DOHERTY: Yeah.
18	Speaker 11: in those places.
19	CHAIR ANDY ALTOM: Well, on your pink diagram,
20	it looks like you've got a wall there that's got a
21	shower next to it. So you've got plumbing.
22	MS. AMI CURRY: Which, in the back?
23	BOARD MEMBER CHARLES FLYNN: Yeah, that's a
24	multi-purpose room right there.
25	CHAIR ANDY ALTOM: This is a shower area, this
	Page 56

1 corner. You've got a wall with a shower and you have 2 the potential to put some type of kitchen sink, maybe 3 the stackable washer and dryer in this room. BOARD MEMBER SANDI DOHERTY: Oh, you're talking 4 on that side? Okay. See, we're --5 6 CHAIR ANDY ALTOM: On this side of the multi 7 purpose room, then maybe take away your office space 8 and turn that into an RA bedroom or something, I 9 don't know. Or expand your -- it looks like you 10 have some potential in your pink area. 11 BOARD MEMBER SANDI DOHERTY: Oh, okay. See --12 CHAIR ANDY ALTOM: But it would be a smaller 13 floor plan. BOARD MEMBER SANDI DOHERTY: We were thinking 14 15 about the blue area. 16 CHAIR ANDY ALTOM: It wouldn't be even steven as 17 far as what the other guys on the other hall have. 18 MR. JEREMIAH HAYS: They won't know this behind the wall. 19 20 CHAIR ANDY ALTOM: Is this space right here the 21 blue space that was further up there? What is that 22 room? 23 MR. JEREMIAH HAYS: Right now it's just a little 24 game room. 25 CHAIR ANDY ALTOM: But that's right up there to Page 57

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1 the bathroom there too. You needed to put the 2 kitchenette there, right there. Could you do that? 3 BOARD MEMBER DAWN JEFFREY: We're being a (Inaudible) now. 4 MS. AMI CURRY: Yeah that one's closer to the 5 6 other kit -- I don't know how we would separate the 7 office from the other kitchen, so that pink side --8 BOARD MEMBER CHARLES FLYNN: (Inaudible) go back and talk about it. 9 MS. AMI CURRY: Yeah. 10 11 BOARD MEMBER CHARLES FLYNN: After we approve 12 the four. CHAIR ANDY ALTOM: So the item before the board 13 14 now is just to approve the four bed. 15 MS. EBONY RUSS: That is correct. CHAIR ANDY ALTOM: And the whole potential to go 16 17 to eight, that would be another visit back to the 18 board once they have a plan. 19 MS. EBONY RUSS: Correct. 20 BOARD MEMBER CHARLES FLYNN: Though I think they needed this direction before they could go back and -21 22 23 MS. AMI CURRY: Yeah, so if we can go back and 24 say yes we can get eight beds in the future, but we'll have to do this, this, and this. 25 Page 58

1 CHAIR ANDY ALTOM: I know that's a long time. Т 2 don't worry about that. What I worry about is the 3 next people who come along and say hey we saw this 4 program down there and we want to copy it and they're --5 6 MS. AMI CURRY: And we'll do it well. 7 CHAIR ANDY ALTOM: We have to let everybody have the same privilege to take that house as is. So I 8 9 gave them a house that's big enough for eight, but 10 we're going to divide this up, put two in here. So 11 we want to be consistent. 12 MS. AMI CURRY: Yeah. MS. EBONY RUSS: So for clarification for the 13 14 licensing unit, and I'm still going back to the Get 15 Real program, do they need to have their own license 16 _ _ 17 CHAIR ANDY ALTOM: Yes. 18 MS. EBONY RUSS: Okay. And so then we will 19 create, if it's approved, for them to have a transition license with the capacity of four, for 20 this location. 21 22 BOARD MEMBER SANDI DOHERTY: Yeah. 23 MS. EBONY RUSS: 3015? 24 CHAIR ANDY ALTOM: The tradition for this board 25 would be to give them a regular license and not a Page 59

provisional license, because they have a license in 1 2 good standing. 3 MS. EBONY RUSS: Okay. CHAIR ANDY ALTOM: Is that a motion? 4 BOARD MEMBER CHARLES FLYNN: I'd like to 5 6 proceed. 7 BOARD MEMBER SANDI DOHERTY: I second it. CHAIR ANDY ALTOM: We have a second from Sandi. 8 9 Any more discussion? All those in favor, say aye. (CHORUS OF AYES) 10 11 CHAIR ANDY ALTOM: Any opposed? 12 Congratulations, you're halfway there. CHAIR ANDY ALTOM: Of course, everybody else 13 14 would say well Jack was sitting (Inaudible) concert. 15 BOARD MEMBER BEVERLY FOTI: Did you talk to 16 Jack? 17 CHAIR ANDY ALTOM: I did. But I just saw his 18 face. BOARD MEMBER BEVERLY FOTI: He retires tomorrow. 19 20 CHAIR ANDY ALTOM: Does he really? I did not know that. 21 22 BOARD MEMBER BEVERLY FOTI: I'll be the new Jack 23 (Inaudible). 24 CHAIR ANDY ALTOM: All right. BOARD MEMBER BEVERLY FOTI: Some type of 25 Page 60

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1 program. 2 CHAIR ANDY ALTOM: Please reach out to any one 3 of us if you have questions. MS. AMI CURRY: Okay. Okay. 4 BOARD MEMBER CHARLES FLYNN: Appreciate that. 5 6 GROUP: (Inaudible Crosstalk) 7 ITEM II. OTHER BUSINESS b: 8 CHAIR ANDY ALTOM: Next up is presentation 9 appeal. PRLU PRTF updates. MS. EBONY RUSS: (Inaudible) of the board 10 11 (Inaudible), I just have an update. PRLU. So 12 the licensing unit did place (Inaudible) services on a form for (Inaudible) action. So we are working 13 14 with that agency. They canceled issues with racial 15 divisions, but we are working with that agency. So I just wanted to let you guys know for the record, that 16 17 that agency is on corrective action. 18 Sharra Litzey: Do we need to wait for Charles? 19 20 CHAIR ANDY ALTOM: No he said we can go ahead and start. 21 22 Sharra Litzey: Okay. I'm Sharra Litzey. 23 I'm one of the program manager for the Placement of 2.4 Residential Licensing Unit. President and CEO, Charlotte Lockhart and Clinical Director MR. Jackson 25 Page 61

parameter Forrest City.

2 The Placement of Residential Licensing Unit recommends a letter of reprimand for continued 3 failure to comply with minimum licensing requirements 4 in the areas of behavior management, ratio and 5 6 supervision, inspections, investigations, and the 7 corrective action. The board shall have the power to deny any application to operate a child welfare 8 9 agency or to revoke or suspend a previously issued license to operate a child welfare agency. The board 10 11 may also issue letters of reprimand or caution to a 12 child welfare agency. If the agency does not 13 substantially comply with the minimum licensing 14 standards, a probationary license may be issued by the child welfare agency review board. A 15 16 probationary license may be issued to an agency that 17 has not maintained compliance with minimum licensing standards, but the board believes that the compliance 18 19 can be restored and subsequently maintained. The license may be issued for up to one year at the 20 discretion of the board. 21 22 So I want to summarize some of the issues that 23 have transpired there. In the section 905.4 under

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Behavior Management, the following actions shall not

be used: lewd or obscene language, letter G: physical

injury or threat of bodily harm. Regulation 905.9 states that physical restraints shall be performed using minimal force and time necessary. Regulation 905.10 states that physical restraints shall be initiated by staff trained by certified instructors in a nationally recognized curriculum, and only to prevent injury to the child, other people or property and shall not be initiated solely as a form of discipline. There have been eight citations issued to the facility for failure to comply with behavior management minimum licensing requirements since September 2021.

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Section 907.2 and section 1000.7.2: Ratios and 13 14 Supervision, child-caring staff be responsible for providing a level of supervision, care, and treatment 15 necessary to ensure the safety and well-being of each 16 child and the facility, taking into account the 17 child's age, individual differences, and abilities 18 19 surrounding circumstances, hazards, and risk. Regulation 907.3 states the staff:child ration shall 20 be at least 1:6 during waking hours, and 1:8 during 21 22 sleeping hours. There have been ten citations issued 23 to the facility for failure to comply with ratio and 24 supervision minimum licensing requirements since September 2021, that have resulted in elopements and 25

residents being physically harmed.

2 Section 109.G: Unprofessional Conduct states unprofessional conduct is the practice of child 3 welfare activities. Child welfare activities shall 4 include but not be limited to the following: engaging 5 6 in behavior that could be viewed as sexual, 7 dangerous, exploitative, or physically harmful to children. There have been three citations issued for 8 failure to comply with unprofessional conduct minimum 9 licensing standards in April 2022. 10

11 The licensing unit met with the administrators 12 of this agency to discuss the increased number of 13 incidents, complaints resulting in injuries, 14 elopements, and sexual activity amongst peers and inappropriate behavior guidance. The agency has 15 retrained staff, but incidents have continued to 16 17 occur. In response, the licensing unit extended 18 their original corrective action agreement that began 19 in July 2021, and it was set to expire in January 20 2022. The licensing unit decided to extend that corrective action agreement until April 2022, but 21 22 during that time incidents have continued to happen. 23 So attached are a list of incidents that have 2.4 occurred at the facility.

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During the meeting with the administrators, the

1 agency discussed possibly conscious discipline for 2 the program, and the agency is interested in pursuing that for their staff members. We discussed reduction 3 of their number of residents that they are taking in. 4 We discussed possibly bringing in some consultants to 5 6 work with the staff in the event when there is an 7 issue where a hole may be used, they may be able to bring in someone to consult in those specific 8 situations. We discussed the number of full time 9 staff they have and when they're divided and when 10 there are incidents, the ability to remove everybody 11 12 from that situation so there is not a crowd. So that 13 is some of the things we discussed with the agency. 14 CHAIR ANDY ALTOM: Is the agency doing any of that? Or --15 16 MR. JACKSON: We have been doing our response to 17 the corrective action plan, and the few that we've gotten until May 10. We've halted our admissions. 18 19 We've also hired an additional Assistant Program Manager on the floor, another Program Manager, 20 21 Assistant Program Director, we are also very 22 interested in conscious discipline but are also 23 looking at the training (Inaudible) so we can look at 2.4 that as more of a curriculum based therapeutic

program. We also looked at improving employee

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morale, with some employee morale programs. We had a social work day last month. Tomorrow we're having Therapist's Day and we're going to be doing that to kind of let the staff know that we care about them, and of course a happy staff includes better care for our kids.

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7 We also talked with our corporate office, and our marketing offices, all looking at admissions, 8 9 looking at changing some of our requirements to get 10 into our facility and our program. We're going to slow down our amount of referrals that we say yes to. 11 12 That way we're not taking any kind of disorder or 13 diagnosis at all. No exception. Looking at raising 14 the minimum IQ to the 70s or 75. So we're doing a 15 lot of those things. We have a day in the (Inaudible) that also includes our (Inaudible) 16 17 director. She's not here right now. And (Inaudible) 18 our facility.

19Of course I'll see a lot of our regular nursing20program director. We'll meet daily, look at kids.21We have a list of kids right now that, you want to22give everyone a chance but, you start with23(Inaudible). We're not holding on to them as much as24we did. And we're looking at the criteria for that.25We've been meeting weekly with the DHS. We do have

another set of kids that, and they are kids that routinely are involved in all these incidents, that have been there for several months, and there was no where for them to go. Of course we're not putting them on the street. So when a kid is there, beyond 60-90 days, and they know they were supposed to leave but there's no end in sight for them, they're going to have a lot of these issues.

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9 We've been very transparent about our facility. 10 You know, it is what it is. We have a old facility, but we keep it clean. And oh, we are constantly 11 12 working with our door company to reinforce the doors 13 that kids kick through. We repair the doors every 14 time, which is cost lots of money to get them paid of 15 course. And so, every time that Chelsea, staff come and take everything in, and assess it and put it to 16 17 use in addition to things that we're doing to make sure that the safety of our facility is better and so 18 19 we don't get a reduction or these citations.

20 CHAIR ANDY ALTOM: So when it comes to your 21 Director of Staff, how are you staffed? Do you have 22 available staff? Or are you having to (Inaudible), 23 are they having to work extra shifts? Because I know 24 that the Great Resignation has hit us all. 25 MR. JACKSON: It has.

1 CHAIR ANDY ALTOM: I would assume it has hit you 2 as well. 3 MR. JACKSON: It has. CHAIR ANDY ALTOM: How is that holding up? 4 MR. JACKSON: It's touch and go. That's why 5 6 we've halted our census. What we do is we don't 7 allow if someone does work over, they can't work like two shifts in a row. We won't allow them to do that. 8 9 Unless it's leadership. I got off last night at 9:45. We step in. Also, our staff like therapists 10 11 (Inaudible) will be on the floor. Like one of my 12 therapists was there with me as well. So we've 13 included them into the bonuses, incentives, we'll 14 make sure, like tonight, I worked late last night so

I won't work late tonight, to make sure I'm not fatigued. And I'm less likely to make mistakes.

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17 Our HR Director, weeks ago she went to a job 18 fair in Jonesboro, so she constantly trying to 19 recruit, and get help from our talent acquisition agent from corporate, and offer incentives if you 20 bring somebody in, and they are a good employee they 21 22 like 90 day, we'll have a cash incentive for them. 23 So we're trying to recruit and make sure people are 2.4 (Inaudible). We're also (Inaudible) checking in, our (Inaudible) director we're still we got home access. 25

1 Wish y'all was on that camera. And we appreciate you 2 So we're making a very long day, it's more guys. 3 intensive oversight than it was. From 1:00 in the morning to 1:00 during the day. Of course we all 4 know in 2022, Big Brother's watching people's 5 6 behavior naturally change. So that's some of the 7 things we're doing. 8 CHAIR ANDY ALTOM: So since you've increased all 9 that, have you seen any difference? MR. JACKSON: Yes, we have. Overall, 10 unfortunately these situations, some of them have 11 12 been isolated and I'm trying to minimize them. It is 13 what it is. But overall, we have. The quality of 14 the staff that we have, the compliance. Unfortunately those things have been happening, but 15 overall I've seen an improvement. But of course 16 17 there's room for more improvement. 18 MS. CHARLOTTE LOCKHART: And I can also say, 19 I've been there a year, my year anniversary was 20 yesterday, and there has been a big turnaround. You 21 can ask Josie, you can ask (Inaudible), it's like MR. 22 Jackson said, we have made strides and we have bigger 23 strides to take, but we are turning around. We are 24 in Forrest City. The pool of applicants is just like the bottom of the barrel. And we're not at the 25 Page 69

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bottom of the pay grade. If we get a qualified applicant, they can't pass the drug screen, or they can't pass the (Inaudible), so it's a lot of things that take place. We recruit as far as Jonesboro, even Little Rock. I live here in Little Rock, so I drive an hour and a half one way each day just to get to Forrest City. And we're recruiting in Little Rock, but we're recruiting in Memphis and other areas. It's just hard to get good (Inaudible).

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10 MR. JACKSON: I've been there. My third year was this month as well, and I live in Memphis so, and 11 12 I was recruited from Georgia so, it is hard to get 13 people in that area and we're constantly strategizing 14 with our home office on how to get qualified 15 applicants there, and making sure we empower them 16 that we can lead by example. And we have also not 17 gone below our standard. Back in the old day, 18 exceptions were made. People (Inaudible) you there. 19 We turned away from that. And that's why we seeing some of these (Inaudible) it used to be, well we need 20 21 a body so we're going to make exceptions. (Inaudible). The fact of it is, it's hard. So if I 22 23 have to work 2-3 days a week, if we have to work 24 late, we just have to do it. We have to do it. 25 CHAIR ANDY ALTOM: How many staff do you have

1 that have been around longer than three years or four 2 years? 3 MR. JACKSON: You have a good bit. I don't know the exact numbers to be honest off the top of my 4 head, but --5 6 CHAIR ANDY ALTOM: (Inaudible) instability and -7 8 MR. JACKSON: Yeah. I don't know, as far as the records. All I know is that turnover's high. 9 So we look over each department, you'll have longevity that 10 11 will be different. Without the records of staff, I 12 don't know that number. I'm sure it's not like 50%, but it's not zero either. 13 CHAIR ANDY ALTOM: So we have a recommendation 14 15 for a letter of reprimand, based on your inability to meet your corrective action plan, your initial 16 17 corrective action plan. Am I correct? 18 MS. SHARRA LITZEY: The initial, and the continued, the continuation we added some different 19 20 regulations involving supervision and behavior 21 management. 22 CHAIR ANDY ALTOM: This is basically the second. 23 This is an extension of what we hoped to see get 24 fixed over a period of time. BOARD MEMBER CHARLES FLYNN: So that other was a 25 Page 71

1	six month
2	MS. SHARRA LITZEY: Yes.
3	BOARD MEMBER CHARLES FLYNN: that expired in
4	January
5	MS. SHARRA LITZEY: Yes.
6	BOARD MEMBER CHARLES FLYNN: so it's about 9
7	months.
8	MS. SHARRA LITZEY: Yes.
9	BOARD MEMBER CHARLES FLYNN: So do we have a
10	motion or
11	CHAIR ANDY ALTOM: We don't. We've got a
12	recommendation from you for it. You want to make a
13	motion?
14	BOARD MEMBER CHARLES FLYNN: I'll make that
15	motion.
16	CHAIR ANDY ALTOM: We have a motion from Charles
17	to issue a letter of reprimand to (Inaudible) of
18	Forrest City. Is there a second?
19	BOARD MEMBER SANDI DOHERTY: I'll second.
20	CHAIR ANDY ALTOM: We have a second from Sandi.
21	Any more discussion? All those in favor say aye.
22	(CHORUS OF AYES)
23	CHAIR ANDY ALTOM: Any opposed? So we'll be
24	issuing a letter of reprimand to you. That's a
25	(Inaudible) code. We'd encourage you to take the
	Page 72

1 corrective action plan very seriously, including the 2 regulations here and see what possibly can happen 3 next if it doesn't get fixed. 4 MR. JACKSON: We have questions. MS. CHARLOTTE LOCKHART: I just want to say that 5 6 we have made strides. MR. JACKSON: 7 Yes. MS. CHARLOTTE LOCKHART: And everything that was 8 9 in that initial corrective action plan, we fixed it. We fixed some of the things, so it's not like we 10 turned a deaf ear and didn't do anything. 11 We made 12 great strides to the building and to the employees as 13 well. We take pride in education, and we have 14 educated, we lead by example, we model it. I'm there 15 from sun up to sundown. We are there teaching what, 16 we're doing all that. But you can lead someone to 17 it, but you can't make them do it. We hold them 18 accountable when they are making -- we coach up and 19 coach out, if it's a teachable moment we're going to 20 teach them. But it gets to a point to where you've 21 done all you can, and at that point we have to move on to something else. So it's not like it's the same 22 23 people making the same mistakes. We get in there, 24 and we teach them, we show them, we lead them, we 25 give them all the necessary equipment, and tools they

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need to be successful, but we also have to want it within yourself.

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3 MR. JACKSON: There are certain things that are beyond our control, and I did forget to add that. 4 You can go back and look at all those things that we 5 6 have, so it's not like we're looking at these, 7 there's not much help to come (Inaudible), just 8 document it and we have proof to show that we have 9 successfully completed, there was a lot of things on there. Finally completed it. So some of these 10 11 things happened as recently as last month. So it's 12 not like it's been on and on and on. We have 13 seen the culture change when it takes a average of 9-13 months. It's a culture shift to bring our 14 facility (Inaudible) the state it was, not even a 15 16 year ago. So we've been doing that. I know we're 17 (Inaudible). It is what it is, but I do want you to 18 know that we've made several changes that's been 19 documented that's been (Inaudible) of succession. In 20 addition to things that we brought up. That's one 21 thing, we always bring it to them, versus them 22 finding out. 23 CHAIR ANDY ALTOM: Sure. 2.4 MR. JACKSON: (Inaudible). I will say I think that's 25 CHAIR ANDY ALTOM: Page 74

1 very positive. It says a lot about your program, is 2 that you do that. You're talking to those providers 3 and has to wait til --MR. JACKSON: No. 4 CHAIR ANDY ALTOM: -- somebody calls and --5 6 MR. JACKSON: No. CHAIR ANDY ALTOM: -- But I think we have a lot 7 of providers that do that as well but we want to try 8 9 to improve the quality of services in the state of Arkansas --10 11 MR. JACKSON: -- Of course. 12 CHAIR ANDY ALTOM: -- and feel this is the right 13 route to take. MR. JACKSON: Of course. 14 CHAIR ANDY ALTOM: We have the task of making 15 16 sure the children are taken care of as well, and you 17 look at this list, there is a laundry list from 9/13/2021 to 4/7/22. That's a lot of stuff. I 18 19 realize that y'all are trying hard, but at the end of the day, there's still a lot of things that aren't 20 21 happening, or very risking things that are happening 22 with kids (Inaudible) get real defensive with kids. 23 We can't just sit on it, and look at it from the 24 state of, well they are making some improvements. 25 We've got to look at what is going on at risk and

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1	obviously I hope this letter of reprimand is the very
2	last one that we have to give to you guys
3	(Inaudible).
4	CHAIR ANDY ALTOM: Thank you. There any other
5	business or programs (Inaudible).
6	MS. EBONY RUSS: No sir, no there is not.
7	CHAIR ANDY ALTOM: If there is not, I'll
8	entertain a motion to adjourn. The next child
9	welfare CWAR (Inaudible) reading is June 29,
10	2022.
11	BOARD MEMBER CHARLES FLYNN: I make a motion.
12	CHAIR ANDY ALTOM: There's a motion to adjourn.
13	All in favor, say aye.
14	(CHORUS OF AYES)
15	(THEREUPON, the meeting was adjourned at 3:17
16	p.m. on April 27th, 2022.)
17	DATE OF NEXT MEETING: JUNE 29, 2022
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REPORTER'S CERTIFICATE BEFORE THE STATE OF ARKANSAS CHILD WLEFARE AGENCY REVIEW

BOARD

WEDNESDAY, APRIL 27, 2022

I, ASHLEY TELAGA, Certified Court Reporter #841, in and for the aforesaid state, certify that I reported the proceedings in the aforementioned meeting; that said recording has been reduced to a transcription by me, or under my direct supervision, and the foregoing pages numbered 1-77 constitute a true and correct transcript of the proceedings held, to the best of my ability.

WITNESS my hand and seal as such Court Reporter on this

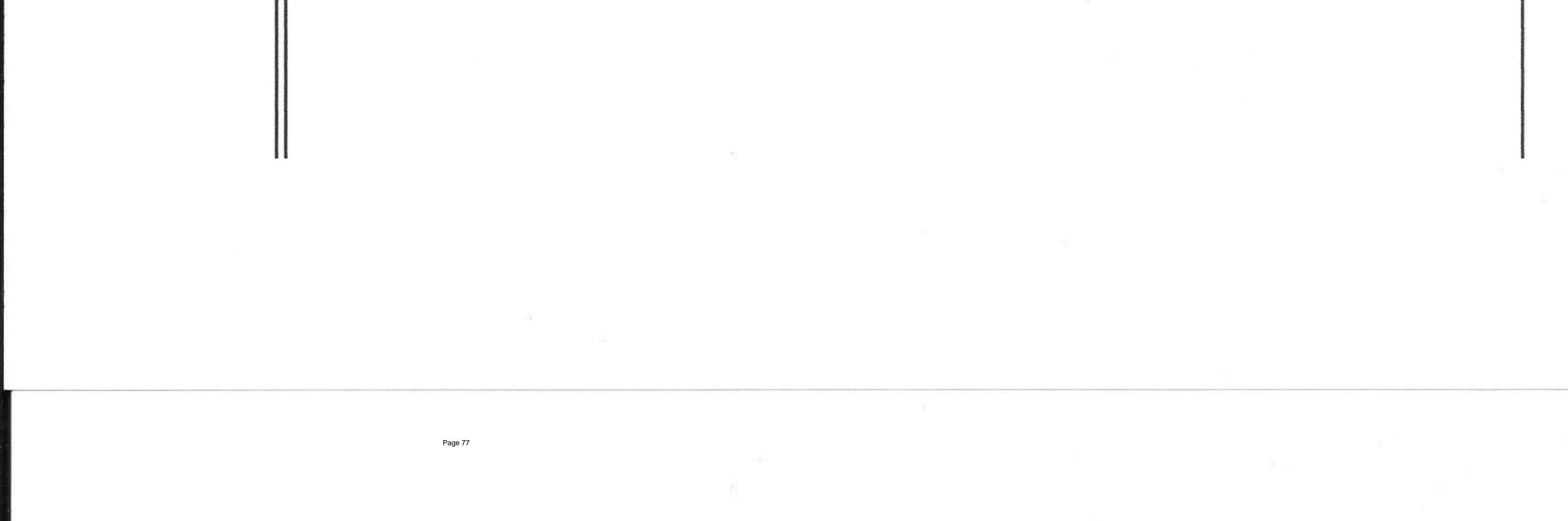
31st day of May, 2022.

ASHLEY TELAGA, CCR, CVR

Certified Court Reporter #841



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